

Annexure A:

13. KEY RISKS ... CONTINUED

Outcome	Key Risk	Risk Mitigation
Achieve good corporate and cooperative governance.	Inadequate capacity for management of infrastructure and training projects.	Ensure availability of professional built environment expertise for departmental projects.
	Inadequate contract management.	<ul style="list-style-type: none"> • Awareness on conclusion of quality contracts, vetting processes, Guarantees and Warranties. • Strengthen contract enforcement capacity. • Engage Service Providers to manage the completion of current contracts operating during COVID-19.
	Inadequate project management.	<ul style="list-style-type: none"> • Strengthen project management, monitoring and reporting capacity of project implementers. • Develop and implement systems for assessing project viability. • Develop and implement system for monitoring progress of projects.
	Inadequate impact evaluation of COVID-19 on the tourism sector.	Build networks with tourism associations to cover all enterprises in the sector.
	Inadequate understanding of the supply-side of tourism.	Enforce the regulations by calling for information from tourism businesses, products and services to understand the entire supply-side of tourism.
	Monopoly and collusive practices by suppliers.	<ul style="list-style-type: none"> • Monitor supplier pattern. • Encourage supplier rotation. • Supplier development initiatives.
	Corruption	Strengthen internal controls and apply consequence management.

